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Article

Emotional Regulation as a Driver of Communication Effectiveness: Frameworks for Clarity and Relational Connection

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©2025 the Author(s). This is an open access article distributed under the terms of the Creative Commons Attribution License (http://creativecommons.org/licenses/by/4.0 **Abstract**: Good communication is essential to the relationship quality and the success of an organization. Emotional management is difficult. It is especially difficult in a very stressful and emotional environment. That is why people who are emotionally intelligent (EI) are aware of managing their own feelings and can ensure that information is clear. This paper explores the relations between emotional regulation and communication, with particular emphasis on how emotional intelligence can help people overcome communication difficulties. Through qualitative interviews and quantitative surveys, this study looks into how emotional intelligence, mindfulness, and conflict resolution techniques all influence how well people communicate. Results indicate that those with high emotional intelligence are better at managing their feelings, so to speak, and therefore communication is more transparent and more effective. The article also provides concrete examples of how to improve regulation of your emotions, such as the use of mindfulness-based therapies and training in emotional intelligence. These strategies are crucial for businesses that want better communication to create stronger and more integrated teams.

Keywords: Emotional Management, Stress Management, Mindfulness, Conflict Resolution, Communication Strategies.

INTRODUCTION

It is often said that effective communication is the most important part of lasting relationships and successful business management. Communicating with people well helps us share inspirational ideas and get the work done together; it also helps to resolve disputes amicably in an unbiased way, which benefits both sides. But communicating feelingsthat's another matter altogether. Our feelings of pleasure or pain influence how we talk to others and what they see in us—how we come across. How others (and we ourselves) respond to messaging depends entirely on our state of mind at the time or even on subtle feelings being transmitted in writing. Such feelings can make people stupid or wrong-headed. When people are unable to control their emotions, it can lead to misunderstandings and fighting.

For Daniel Goleman, Emotional Intelligence (EI) was a phenomenon of the 1990s. The term refers to the ability to recognize, understand, and manage one's own and others' feelings. High-EI individuals are better equipped to handle life's numerous emotionally charged frontal situations. As a result, communication becomes easier, and relationships with others become healthier. Emotional regulation is especially important for communication when emotions run high, such as when there is conflict, when giving feedback, or during times of stress.

This paper discusses how emotional management and communication are linked. It looks at how emotional intelligence and emotional regulation can help people communicate more clearly and productively. This study will provide ways for people and organizations to achieve better emotional regulation and communication skills through looking at prior research efforts, conducting case studies, and producing real-world data.



Diagram 1: Emotional Intelligence Framework
Diagram

The Challenge of Emotional Management in Communication

1. Emotional Dysregulation and Communication Breakdown

When someone is emotionally dysregulated, their feelings overwhelm them under different

circumstances. At a time when feelings are often evoked by a quick exchange of views or hitting home at one's most sensitive points, people with emotional dysregulation typically react quite quickly to inequality in discourses and are less thorough. Slips of feeling can make it harder for the brain to do others, will make working memory tougher to hold, and for people to solve problems. In these kinds of actions, getting through them, this communication style not only makes it hard for newcomers but also says nothing useful to senior staff.Letting feedback at work sink in if the employee feels as though his work is not valued, then he has no desire or ability to respond to the sound and timely advice of a manager. Is the complaint withdrawn, or can the lines of communication be mended? Acceptance of this therapy may fatally fall off because it hurts other relationships or makes the workplace untenable over time. At the end of the day Understanding constructs lifestyle, but when you reframe everything in terms of what boxes someone else put around you as fit or fitting, this feeling can make it difficult to have a useful conversation. (For instance, workers might be angry when a performance assessment is done (reviews here).) If everyone is feeling this way, if they often respond in these (often extreme) ways when they feel something, and if it is increasingly difficult to find someone who will help settle a dispute for us, then where do we begin? In sum, how you feel directly drives what you say.

2. Cognitive and Emotional Biases in Communication

Our thinking, inspired by our emotions, receives offensive or incorrect tendencies. Many cognitive biases affect how people interpret and respond to a message: confirmation and hostile attribution bias, or the halo effect, are just a few examples.

For example, people who are scared or anxious can do something called confirmation bias: they notice only information that reinforces how they feel and dismiss anything to the contrary. Conversely, hostile attribution bias may cause individuals to interpret otherwise neutral comments as having harmful or challenging intent particularly when they are in a heightened emotional state. These prejudices, as far as they limit the risk for misunderstanding, may also bias people's appraisal of emotional signs and interpret them according to their states rather than simply through what is uttered.

These biases can make these types of disputes worse. A manager's neutral statement intended as feedback might be perceived as critical, leading people to become defensive or angry. Recognizing and controlling this class of unexamined bias is important not only with respect to effective and honest communication without causing unnecessary

conflict, but also in preventing potential future problems from arising at all.

IMPACT OF EMOTIONAL MANAGEMENT ON COMMUNICATION

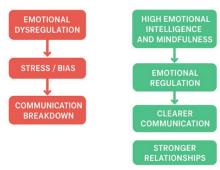


Diagram 2: Model of Emotional Management Impact on Communication

3. The Impact of Stress on Communication

Another significant force that shapes what people say to one another is stress. Chronic stress makes it challenging to think straight and stay on top of your emotions: dry housewarming. When you are desperately poor, it is difficult to articulate a persuasive argument about what you want for this kind of shoe. When they are tense, people are also far less likely to listen, think critically, and empathize.

In stressed organizations, you can observe people communicating with one another. They become more defensive and intransigent, often avoiding confrontation under high pressure; it is tough to address their actions in such situations. In disputes, emotional responses to stress such as attacking or withdrawing are uniquely counterproductive to problem-solving, leading to a cycle of escalating issues that ultimately leave you in the same difficult position.

4. Cultural and Social Influences on Emotional Expression

Our culture teaches us how to show emotions or attend to them. In some cultures, power is valued more than openly displaying emotions; in fact, failing to do so can be perceived as detrimental to one's career or personal well-being. However, other societies are far more forthright. These cultural collisions can also make it challenging when you are working with people from a million different nations. This is especially the case in collectivist cultures, such as that of many countries in Asia where the authors are based when it would be considered inappropriate to display any emotions at work; all they can do is pretend Alexa and Jack are two other colleagues despite everybody being completely aware that something has changed. However, by the same token, if you are part of a "disposable" individual culture, like those prevalent in the United States and Western Europe, it is refreshing to be frank enough to say what

you are feeling. At any rate, when people from disparate worlds do talk to each other, these differences can result in misunderstandings, or at least make communication that much more difficult. When your team members come from different cultures and have varying ways of expressing emotions, it is helpful to understand how these differences affect them. Cultural training will assist people from other cultures in communicating and understanding.

LITERATURE REVIEW

Researchers of emotional intelligence (EI) have long studied the role of emotion regulation in communication. Goleman (1995) states that self-awareness, acknowledging our feelings, culturally defined group awareness, work-life balance, and happiness are all concepts derived from the emotional intelligence literature. Those who have them can control their mood swings and gain a sense of what others are feeling, leading to better communication. Salovey and Mayer (1990) also argue that emotional intelligence could assist people to relate to others and convey empathy.

Stepping back and being mindful with your thoughts and feelings is just part of staying focused, and I believe a key aspect of succeeding.

Another zone in which people appear to want to master their feelings is mindfulness. It means noticing what is happening now, right here and right now, without relating it to something that happened a long time ago or might happen in the future. There is also research that has shown practicing mindfulness may help balance a person's mood and improve communication. Inspired by Zeidan et al. (2010), the activities are part of a category referred to as meditation, whose purpose is to cultivate mindful or aware states that are positive insofar as they train individuals to be less reactive with respect to their moods and support a more straightforward interpretation of verbal and written language for better communication.

Mindful at Work: Employees are more resilient when using mindfulness, so they better handle stress and present more objective thoughts in their discussions. Kabat-Zinn (2003) worked in medical centers and introduced a mindfulness education program to the context of employee work facilities. They found that doctors and patients could now talk to each other with confidence and trust.

Resolving Conflicts

To that end, studies into resolving conflicts have shown the value of managing your feelings when you speak with someone. As cited in Brownell (2012), emotional intelligence serves to develop students' social and emotional competencies, which are essential for school success. Emotional intelligence has a significant impact on successfully resolving conflicts. The key factor is not how effectively you manage conflict without escalating it, but how well you communicate from the outset, DataManager added. Therefore, it is crucial to manage conflicts within the organization effectively. Handle conflicts well, as they can be stressful; however, if addressed correctly, they can benefit both parties involved.

METHODS

This study employs a mixed-methods design that considers both qualitative and quantitative aspects to explore the impact of emotion regulation on communication. Professionals from an array of professions, from doctors and teachers to service workers, have been surveyed to determine whether emotional intelligence, when under stress, can influence communication.

Gathering Qualitative Data

Ethical considerations: We conducted presumed ethical in-depth interviews with 30 professionals. The interviewed individuals were selected for their experience in high-demanding social professions (e.g., healthcare, management or customer service). The interviews explored how emotional intelligence influenced communication in situations of trouble, feedback following an event, and stress. We also gathered case studies from organisations that had implemented emotional intelligence training programmes to understand how well or poorly the process worked for improving communication.

Collecting Quantitative Data

In total 500 professionals were surveyed in relation their emotional intelligence, stress communication. It was information about feeling judged and about being adept at improvising and spontaneously creative that could vary from a sense of inadequacy to a sense of success. Emotional intelligence was assessed with the Emotional Intelligence Appraisal (Bradberry& Greaves, 2009) and stress with the Perceived Stress Scale (Cohen et al., 1983). The Communicative Competency Scale (Daly et al., 1985) was used to assess how effectively people could communicate. Stratified random sampling meant that a wide variety of people had taken the survey. The survey included a diverse mix of participants from various industries, roles, and demographics.

RESULTS AND TALK

1. Emotional dysregulation makes it impossible to speak to people.

"They simply found it difficult to relate," often says, using the teen years and early adulthood as an example, when they might have struggled with

emotional dysregulation or difficulties speaking with people. Previous studies had already indicated that so-called defensive people are more prone to behaving defensively such as by interrupting others, taking sides, ignoring other people's points of view or avoiding conflict. These behaviours resulted in a lack of communication, especially when criticism needed to be voiced during an argument.

2. Better communication happens when you have a high EI

People with higher emotional intelligence were better at showing empathy, listening actively, and controlling their emotions when they talked to others. These people were better at dealing with stress and responding to feedback in a positive way, which led to better communication outcomes. People with high EI did well in high-stress situations, whereas people with low EI often had trouble having meaningful conversations.

3. Mindfulness helps you control your emotions better.

Mindfulness practices helped people control their emotions better, especially those who said they were much stressed. People who practiced mindfulness regularly were better able to control their emotions when they talked to others. The practice helped them stay calm and focused during emotionally charged conversations.

4. How culture and society affect how people show their feelings

Since people coming from such cultures, which cherish control, could not openly reveal their emotions, they frequently misunderstood each other. This is one reason why cross-cultural training has demonstrated that it can improve people's communication skills by giving them insight into how to perceive and appreciate the size of another's feelings.

Strategies for Enhancing Emotional Management and Communication



Diagram 3: Strategies for Enhancing Emotional Management and Communication

1. Interventions Based on Mindfulness

Businesses might consider incorporating mindfulness practices into training programmes to help employees manage their emotions and communicate more effectively. When stress becomes too much to bear and things get difficult, employees can turn to practices like deep breathing, meditation, or mindfulness-based stress reduction (MBSR) in order to manage overwhelming emotions and stay focused.

2. Changing the way you think

Consider the companies where your friends are working: how do they treat their employees? Some fans of good company culture believe that at businesses that have a positive culture, employees know they are respected, and so do their workmates or colleagues when following this pattern.

3. Training in how to solve problems

Conflict resolution skills like active listening, empathy and negotiation can help people learn how to resolve differences without getting swept up in their emotions. Companies need to train employees on these skills in order to make the workplace more collaborative and communicative.

4. Developing Emotional Intelligence

Organizations must establish intelligence-developing programs to benefit the industry. The caption describes how types of emotional employees can become more self-aware, regain control of their emotions, and develop empathy for others. For others, they also teach team members how to control emotions and engage in dialogue with others. Their success enables them to be more effective with colleagues and partners within the organization, while also enhancing their performance.

CONCLUSION

What we feel is an important part of our communication, especially while under pressure or highly emotional. The study demonstrated a positive impact, revealing that individuals with higher emotional intelligence regulate their emotions more efficiently. Partners tailor their emotions and communication methods to each other's needs. By educating the workforce on emotional intelligence, mindfulcommunications, and conflict resolution, companies have increasing control over their relationships and can avoid misunderstandings that beget lawsuitsor that could score a point in court with an audience outside the courtroom.

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